

Menicon Co., Ltd. Company Introduction

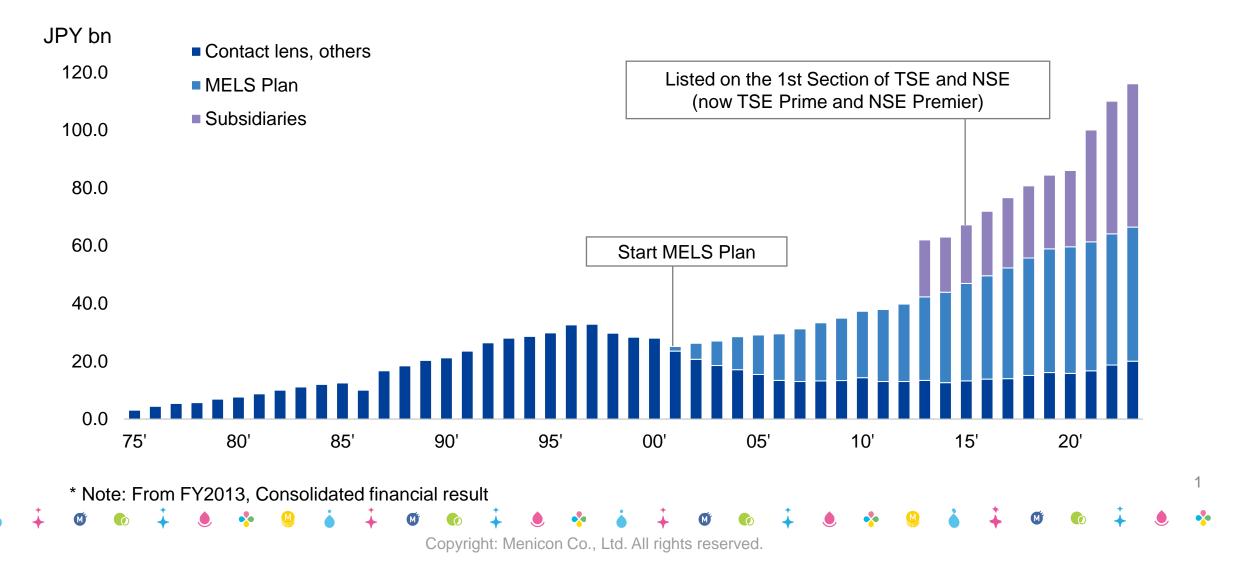
TSE Prime Market : Securities Code 7780

Ver. Nov 13, 2024

Net Sales



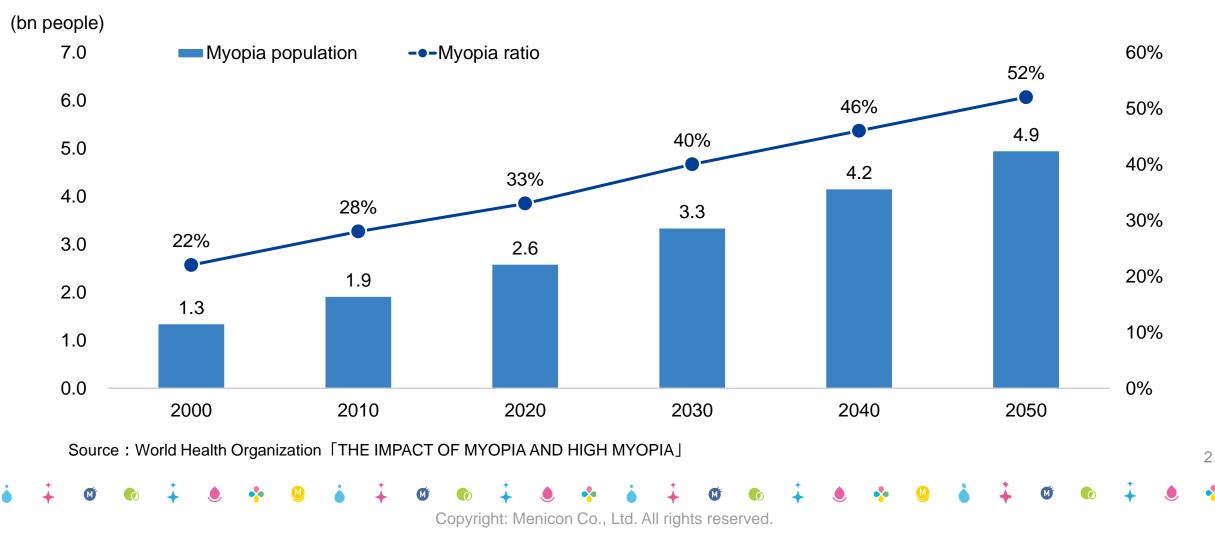
We have achieved sales growth.



World myopia population

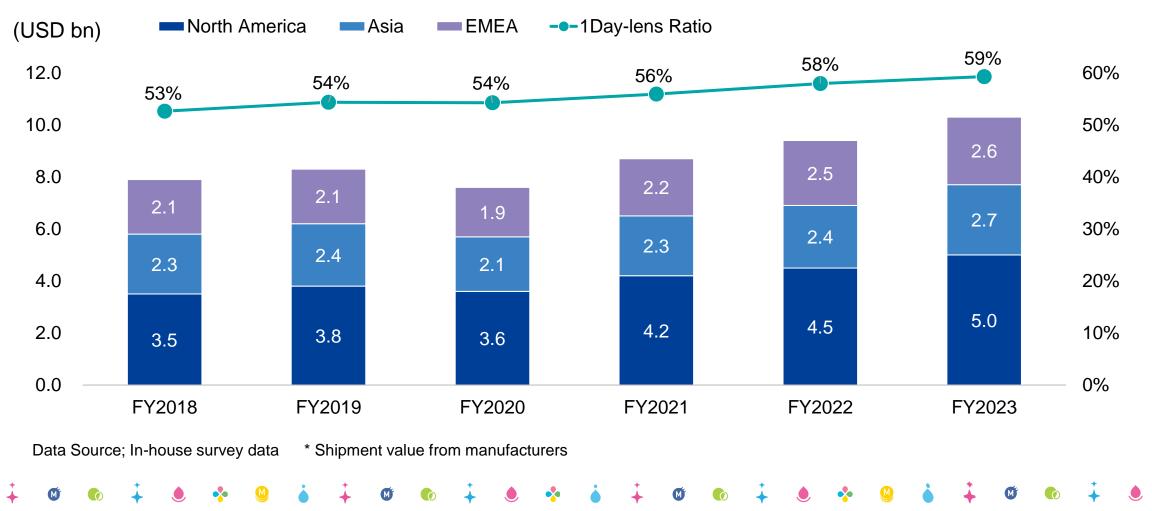
S Menicon

The number of people with myopia is increasing worldwide, and the ratio of myopia to the population is on the rise. It is expected to continue to rise in the future.



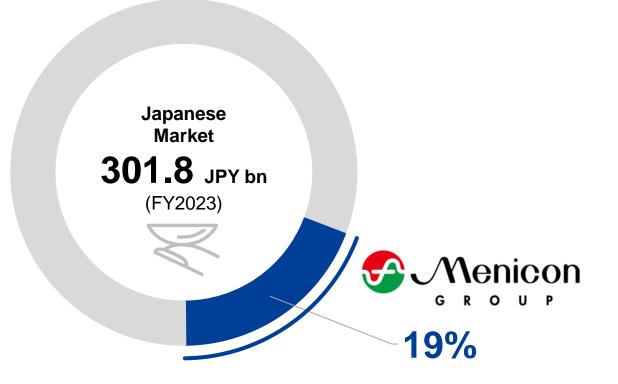


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Market Environment - Japan



Source (Japanese market): Japan Contact Lens Association * Based on shipment value from manufacturers and wholesalers



MELS Plan

Subscription model in Japan

1DAY-lens

✓ Global strong demand

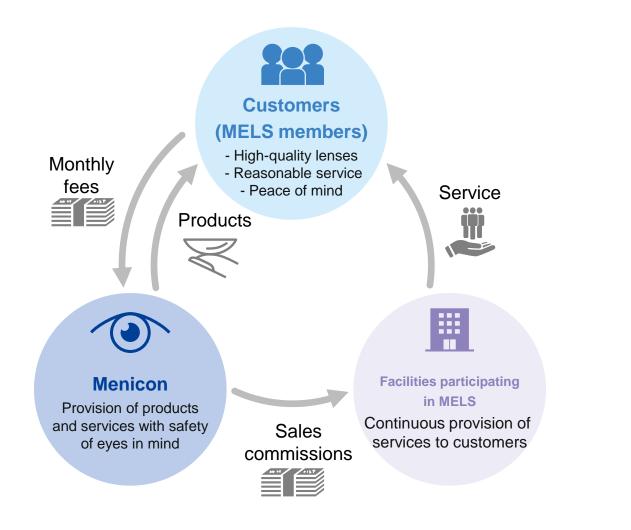
Orthokeratology Lenses

Growing in Asia

MELS Plan Virtuous Circle



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Disposable Contact Lenses (1DAY-lens, 2WEEK-lens, 1MONTH-lens)

- ✓ No additional cost due to fixed price system.
- If the lens is not working properly, replace it with a new one regardless of how long it has been in use.

Conventional Contact Lenses (Hard, Soft)

- If the lens is damaged, dirty, or scratched, replace it with a new lens.
- \checkmark In case of loss, new lens is provided at a cost of 5,000 yen (excluding tax) per lens.
- Can be replaced with new lens once a year, regardless of the condition of the lens.

Common Benefits

- If your power changes, have it checked and replaced with lens that match your vision.
- Lens type can be changed.
- Extensive selection includes color contact lenses and bifocal lenses.
- Services available at MELS Plan member facilities nationwide.

Product Line-up (Monthly fee of MELS Plan)



1MONTH-lens	3MONTH-lens	Hard Lens
Price range : JPY2,100	Price range : JPY2,400~2,700	Price range : JPY2,100~2,400
Winner MelsMe Work Wattheware MonthWear Co	Autoretica Jaudati i Menican Four Seasons	
e ranges are shown exclusive of tax after the price revisio	n implemented sequentially from January 2024.	

* Price ranges are shown exclusive of tax after the price revision implemented sequentially from January 2024. For details on the price revision, please refer to the "Announcement of Price Revision" released by the Company on November 10, 2023.

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Menicon



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Strengthen Sales Channels

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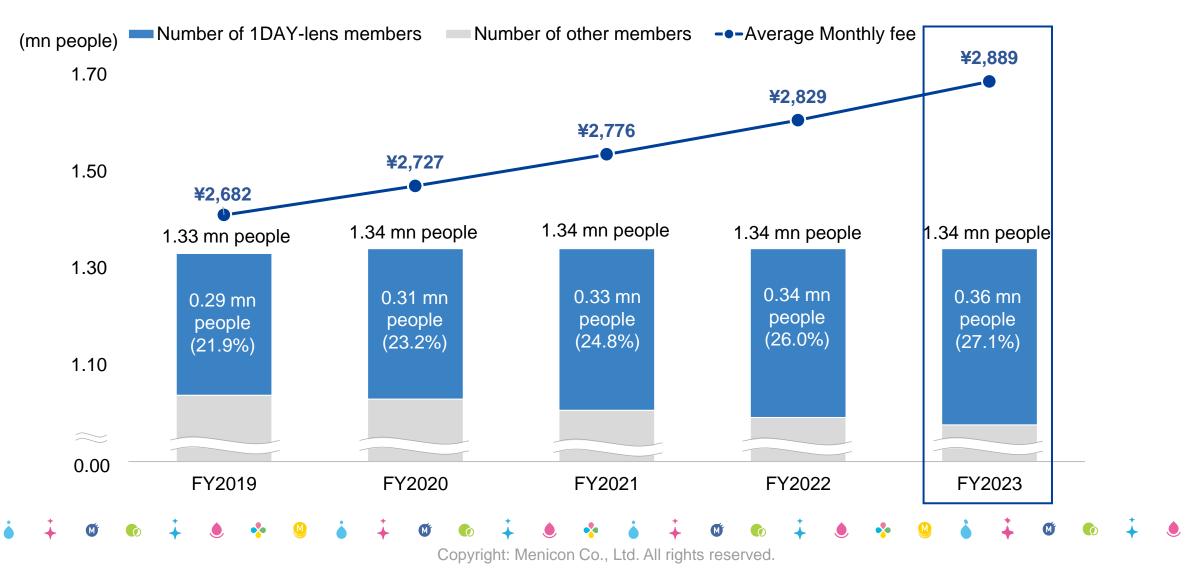
	Shops
🎜 Menicon Miru 🌄 Miru+	56
👪 Ace Contact	83
🌄 Fuji Contact	12
🎜 City Contact	21
Hamano Contact	3
Group Total	175
Other MELS Plan member shop	1,495
MELS Plan member shop Total	1,670
As of March 31, 202 \oplus \bigcirc \downarrow \bigcirc \checkmark \bigcirc \checkmark \bigcirc \checkmark \bigcirc \checkmark \bigcirc \checkmark \bigcirc \checkmark	• 🤮 🧴

Total Number of MELS Plan Members



10

Increase the ratio of high unit price 1DAY-lens members



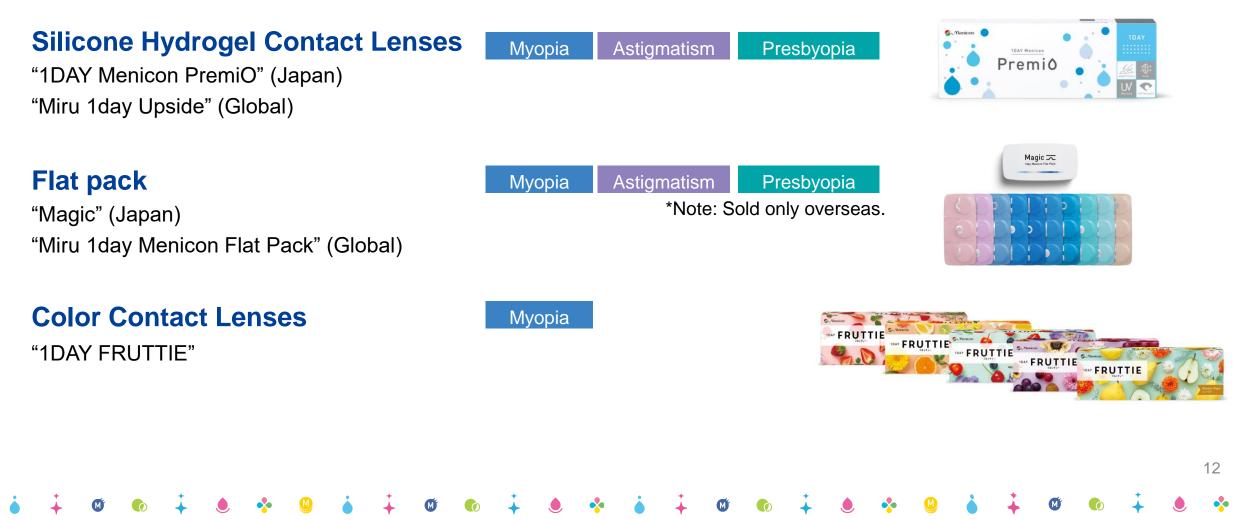






1DAY-lens

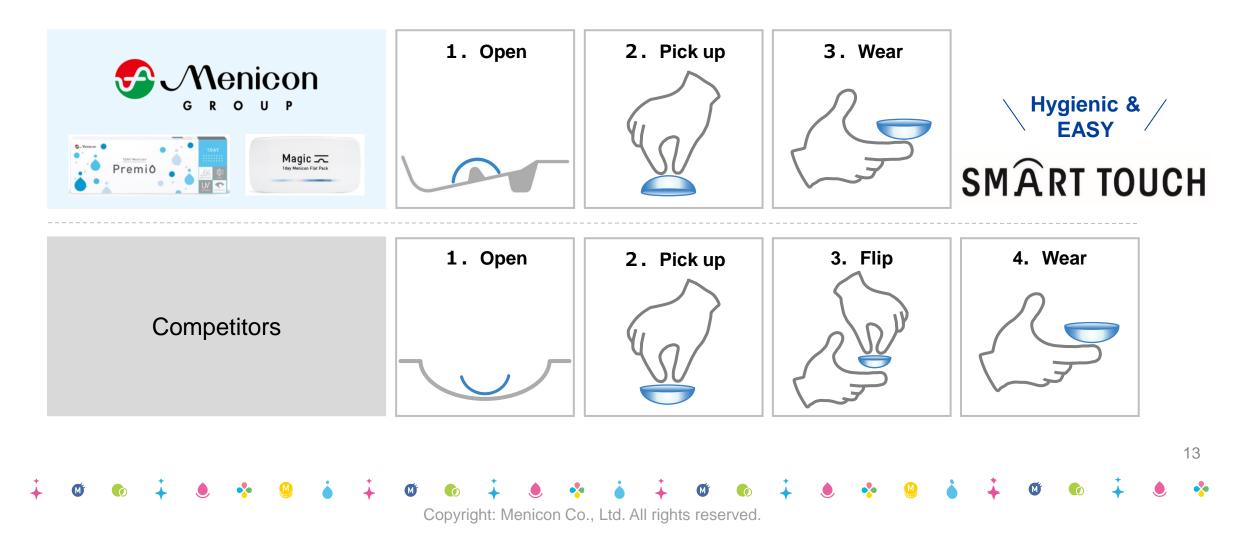
Expanding sales of 1DAY-lens.





1DAY-lens

The design of the package allows users to remove the lenses without checking which side is correct, without touching the inside of the lenses.







Expand sales regions and product lineups based on expanded production capacity



Expanding sales area

Global expansion of sales channel into Europe, USA etc.



Expanding product line-up

Expansion of functional contact lenses as toric lenses, multifocal lenses, and color lenses







Expanding production capacity

Strengthening product capacity of Menicon Kakamigahara Plant (for 1DAY-lens "PremiO" manufacture) and Singapore Plant (for 1DAY-lens "Magic" manufacture)

Preparation for operation of Malaysia Plant (for 1DAY-lens)



Production bases of the Menicon Group





Orthokeratology Lenses



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Orthokeratology Lenses (Global): Sales through "Multiple products" and "Expansion to other countries" Lens Care Products (Asia): Sales through multiple channels (medical/EC)

Orthokeratology Lenses (Global)

α Ortho-K

- Product features: Highly customized
- Sales area: Japan / China / Asia

Menicon Z Night

- Product features: High oxygen permeability Soft wear to support prescription
- Sales area: Europe / China / Asia

Menicon Bloom Night

- Product features: Myopia control management approval
- Sales area: Europe / Asia

Number of countries where products are exhibited: about $\mathbf{35}$

Lens Care Products (Asia)

MeniCare Plus

 Product features: Cleaning, disinfection and preservation solution High cleaning and disinfection effectiveness

Progent

 Product features: Protein remover High cleaning effectiveness



Orthokeratology Lenses in China

Continuous structural building in the expanding Chinese market.

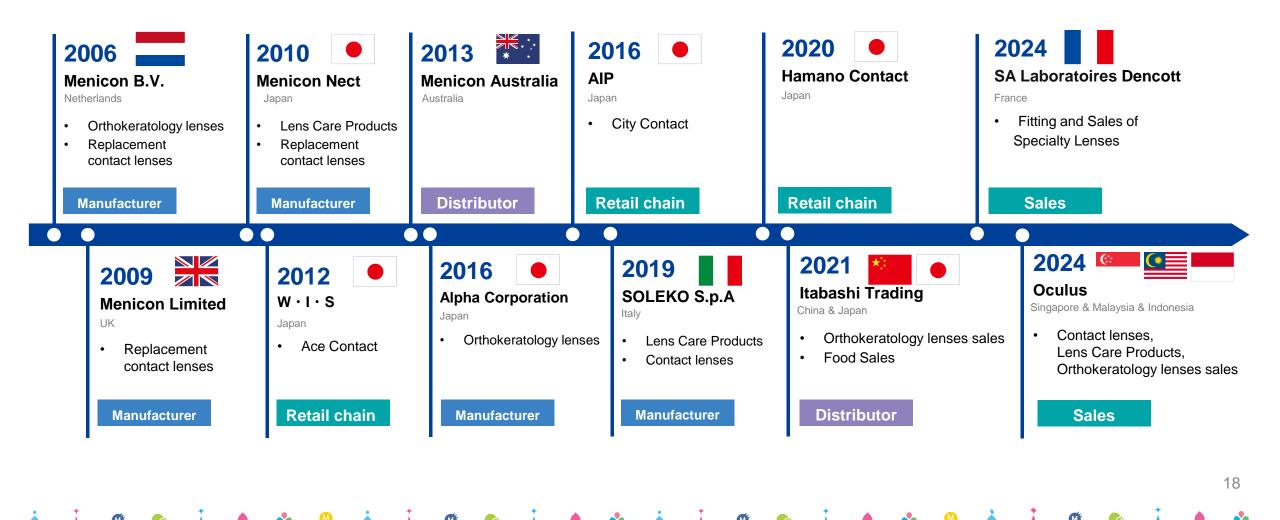
Alpha Corporation



Nenicon

M & A







Japan

- Menicon Co., Ltd.
- Menicon Nect Co., Ltd.
- Menicon Business Assist Co., Ltd.
- Meni-one Co., Ltd.
- W.I. System Co., Ltd.
- Alpha Corporation Co., Ltd.
- AIP Co., Ltd.
- Hamano Co., Ltd.
- Itabashi Trading Co., Ltd.

North America

• Menicon America, Inc.

Europe

- Menicon Holdings B.V. (Netherlands)
- Menicon B.V. (Netherlands)
- Menicon SAS (France)
- Menicon Pharma SAS (France)
- Menicon GmbH (Germany)
- Menicon SC GmbH (Germany)
- Menicon Limited (UK)
- Menicon Iberia S.L. (Spain)
- SOLEKO S.p.A. (Italy)
- SA Laboratoires Dencott (France)

Asia · Oceania

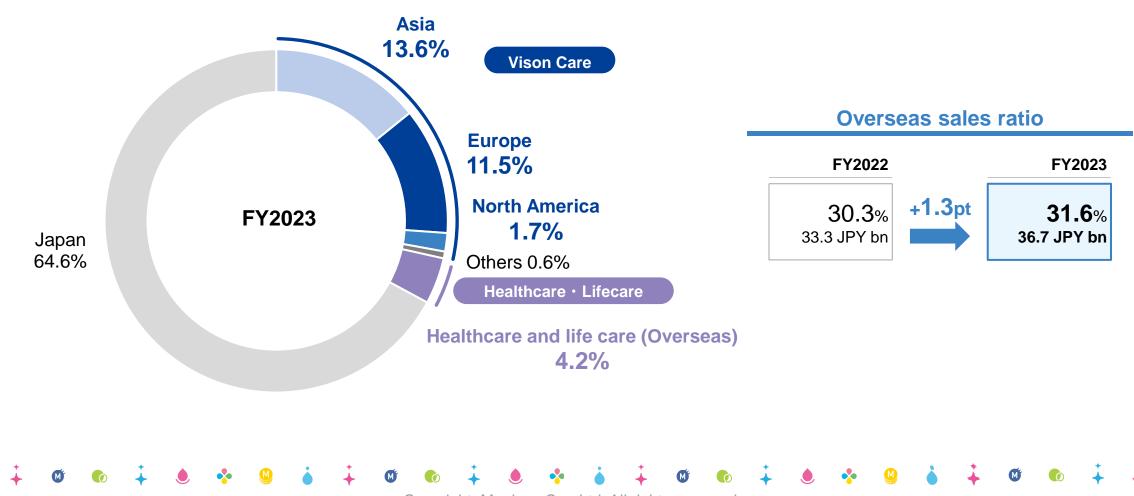
- Wenzhou FocuSee Vision Care Technologies Co., Ltd. (China)
- Alpha (Wuxi) Co., Ltd. (China)
- Itabashi Medical (Dalian) Co., Ltd. (China)
- Meni-one China Co., Ltd. (China)
- Menicon Singapore Pte. Ltd. (Singapore)
- Menicon Singapore Sales Pte. Ltd. (Singapore)
- Menicon Australia Pty Ltd. (Australia)
- Menicon Korea Co., Ltd. (Korea)
- Menicon Malaysia Sdn. Bhd. (Malaysia)
- Oculus Visioncare (S) Pte. Ltd. (Singapore)
- Oculus (M) Sdn. Bhd. (Malaysia)
- PT Oculus Indonesia (Indonesia)



Overseas Sales Ratio



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Disclaimer on Forward-Looking Statements

- This material includes certain forward-looking statements about the Menicon Group. To the extent that statements in this material do not related to historical or current facts as of November 13, 2024, they constitute forward-looking statements.
- These forward-looking statements are based on the current assumptions and judgments of the Menicon Group in light of the information currently available to it, and involve know and unknown risks, uncertainties and other factors, which may affect the statements made in this material.

